

Module 1: An Overview of United Nations Peacekeeping Operations

Lesson 1.6



How Peacekeeping Operations Work



Relevance

Understand the way a UN peacekeeping mission works:

- Must work together well
- Unique, complex nature
- Distinct management systems, command and control structures



Learning Outcomes

Learners will:

- Explain “operational authority” in UN peacekeeping
- List four main positions of authority in a mission
- Describe support and substantive components, and relation to mandate beneficiaries
- Describe work of integrated and joint structures



Lesson Overview

1. Authority, Command & Control
2. Overview of a Generic UN Peacekeeping Mission Structure
3. Main Positions of Authority
4. Management Structures
5. Substantive Components
6. Support Components
7. Joint & Integrated Structures



Learning Activity

1.6.1

Importance of Authority

Instructions:

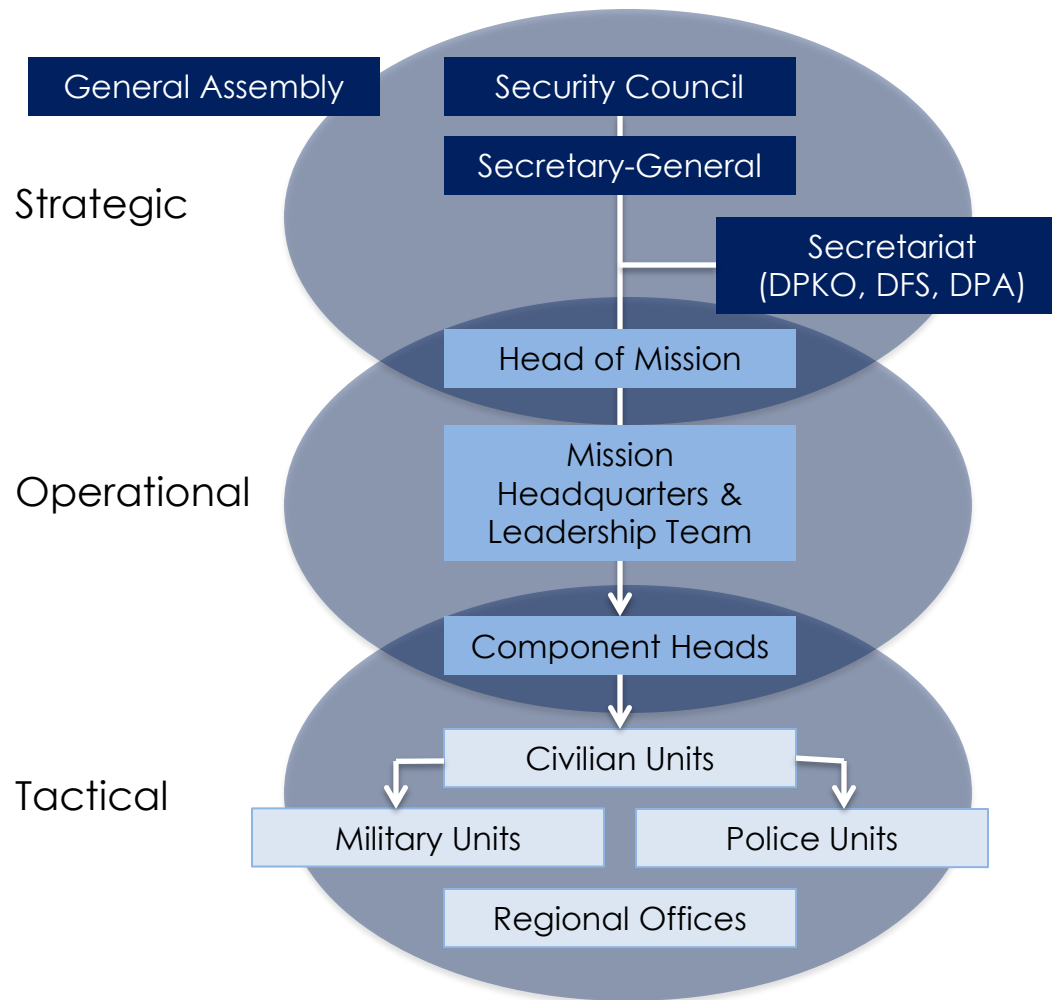
- What does it mean to have “authority”?
- Give examples in everyday life and at work
- List the challenges as a result of no clear lines of authority

Time: 5 minutes

- Brainstorming: 3 minutes
- Discussion: 2 minutes



1. Authority, Command & Control





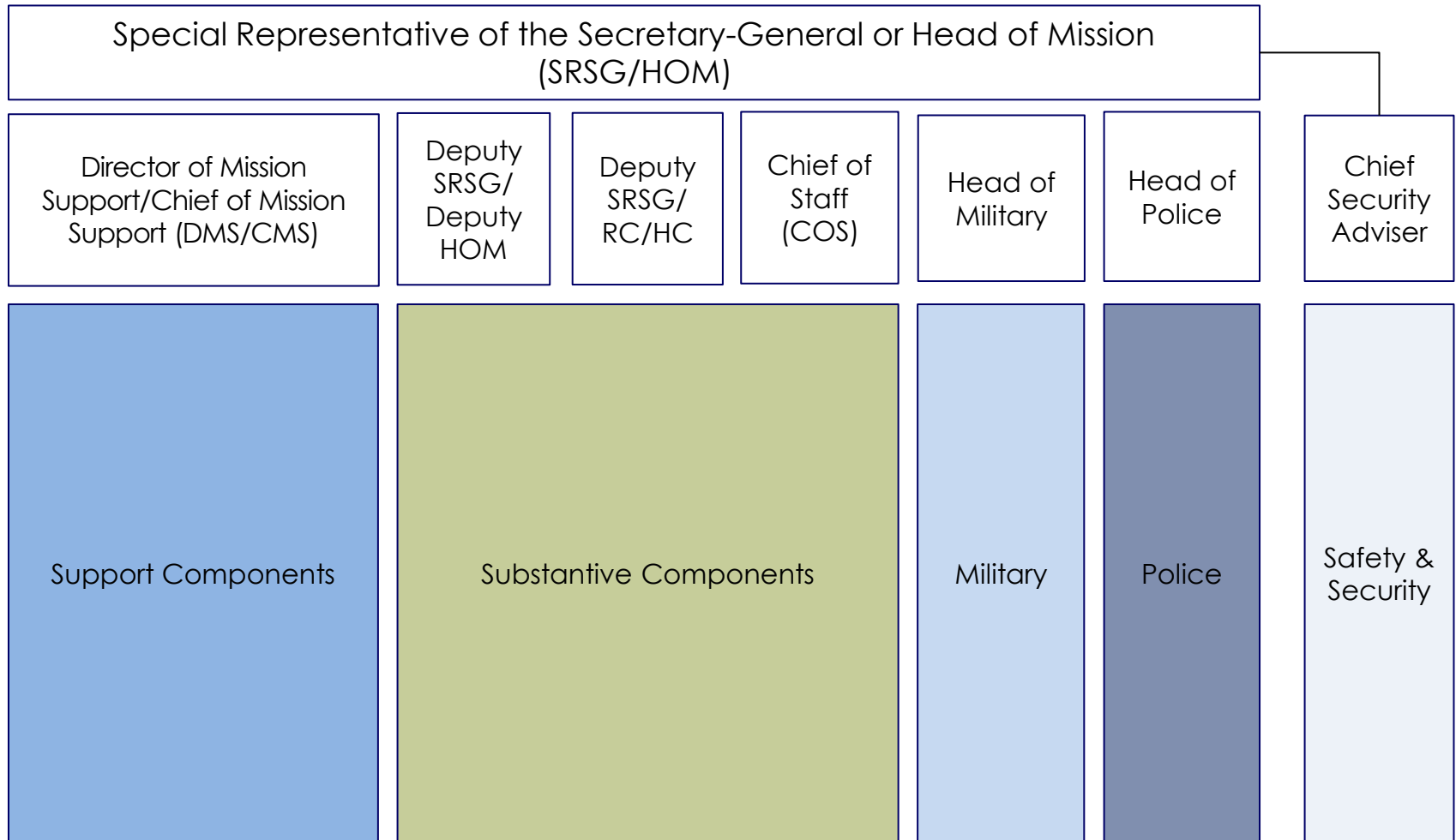
UN Operational Authority

- UN “**operational authority**” over ALL personnel in UN peacekeeping operations (UNPKOs) – including military and police
- Member States not permitted to adjust or influence any tactical plans, decisions or operations



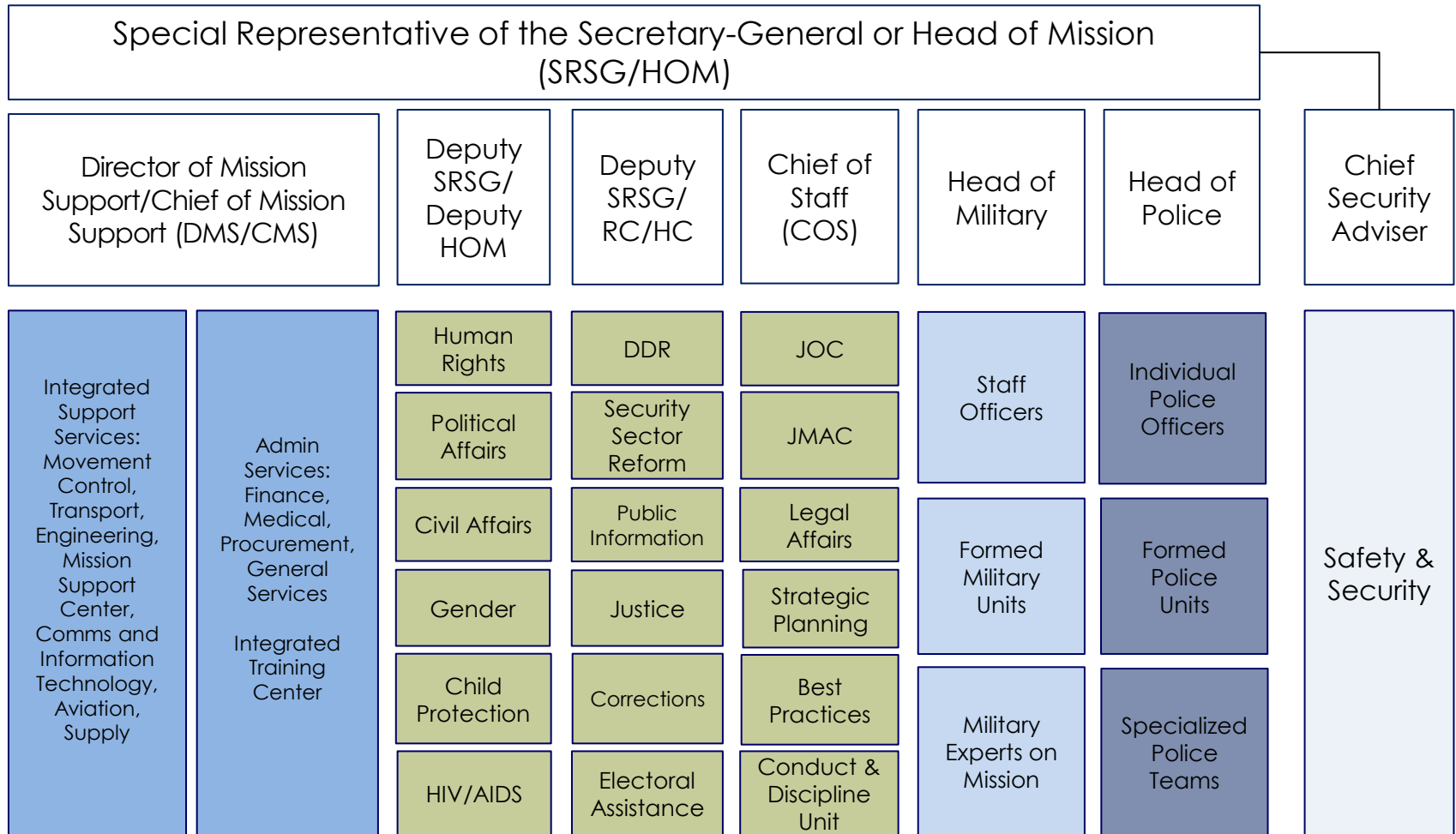


2. Overview of a Generic UN Peacekeeping Mission Structure



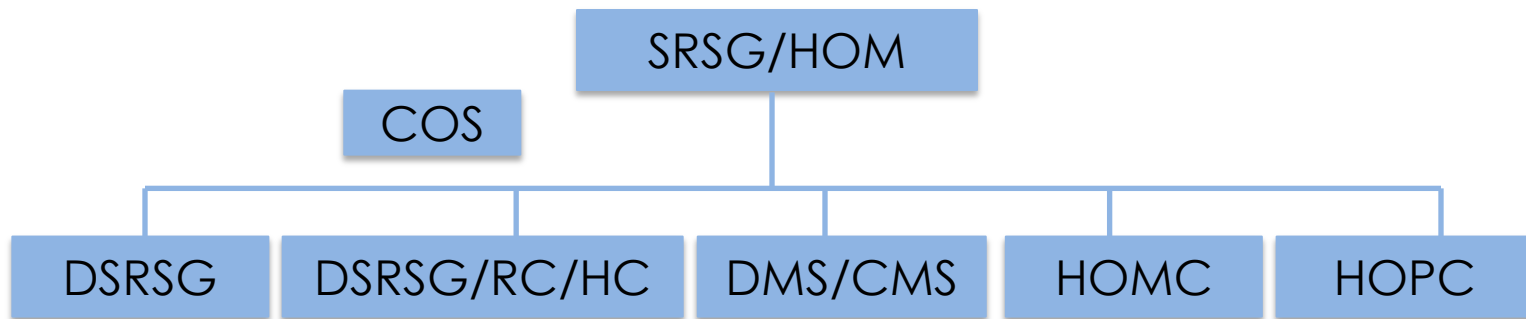


2. Overview of a Generic UN Peacekeeping Mission Structure





3. Main Positions of Authority





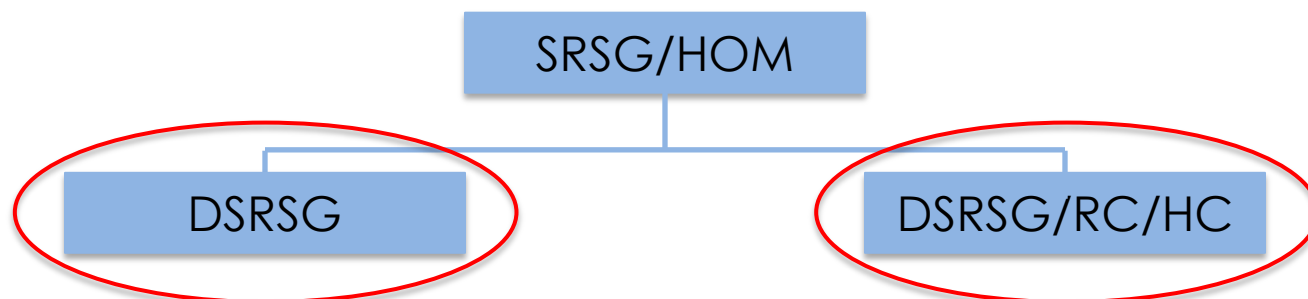
Special Representative of the Secretary-General/Head of Mission (SRSG/HOM)

- Exercises “operational authority” over ALL personnel in UNPKO
- Responsible for strategic vision and guidance



Deputy Special Representative of the Secretary-General (DSRSG)

- Delegated management aspects
- Two DSRSGs in multidimensional UNPKOs
- Principal DSRSG: political, operational and/or rule of law aspects
- Second DSRSG: Resident Coordinator (RC) leading UNCT – may be triple-hatted as Humanitarian Coordinator (DSRSG/RC/HC)





Chief of Staff (COS)

- Senior level staff and advisory function for SRSG/HOM and senior management of mission

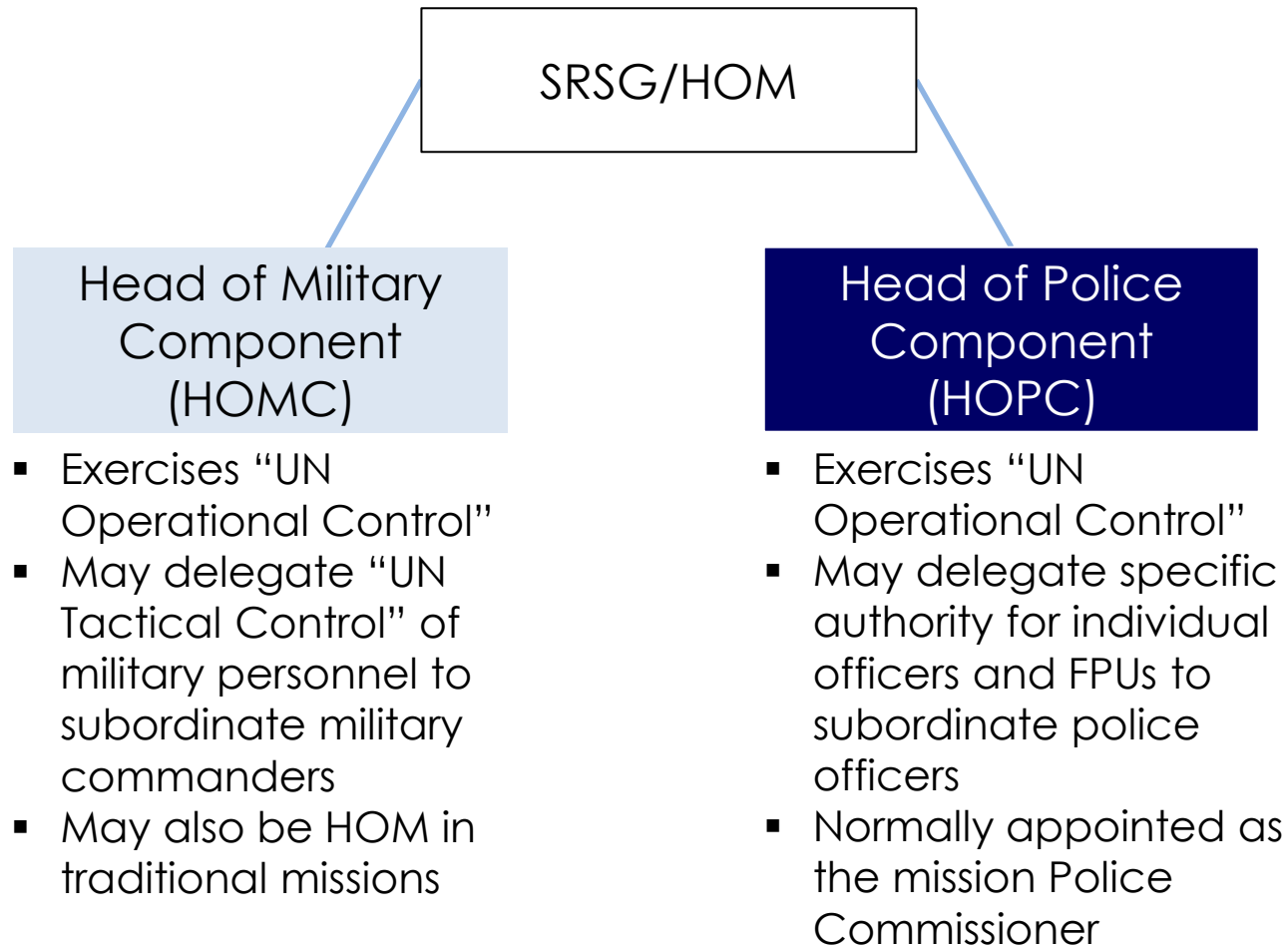


Director/Chief of Mission Support (DMS/CMS)

- Ensures provision of the necessary logistics and administrative support to mission



Other Positions of Authority





4. Management Structures

Senior Management Group (SMG)

Mission Leadership Team (MLT)

SRSG/HOM

COS

DSRSG

DSRSG/HC/RC

DMS/CMS

HOMC

HOPC

Political

Electoral

Civil
Affairs

Human
Rights

Safety &
Security

Spokes-
person

Legal
Affairs

Public
Information



Command and Control

Instructions:

- Consider the scenarios in a mission
- How would “authority, command and control” contribute to success?

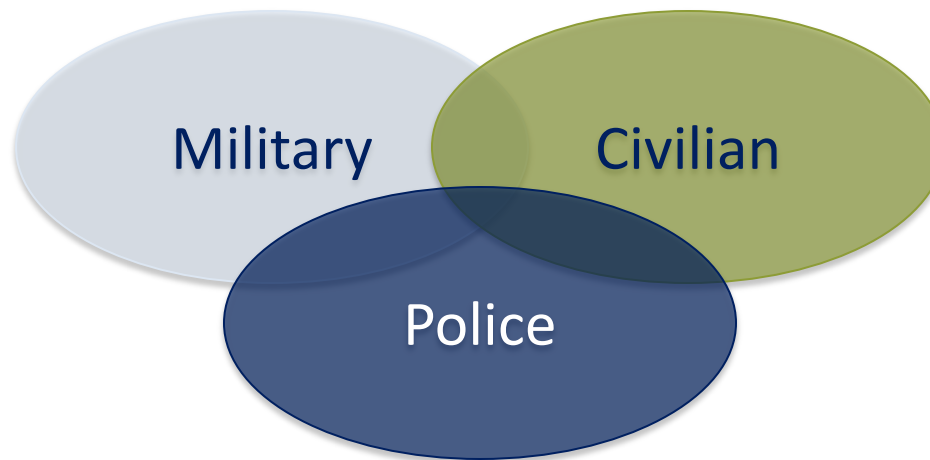
Time: 10 minutes

- Group work: 5-7 minutes
- Discussion: 3 minutes



5. Substantive Components

- Substantive work of UNPKO involves “essential” tasks outlined in mandate
- Tasks carried out by UN military, police, civilian personnel or “components”





6. Support Components

- Necessary logistics and administrative support to the mission
- Combines military and civilian services





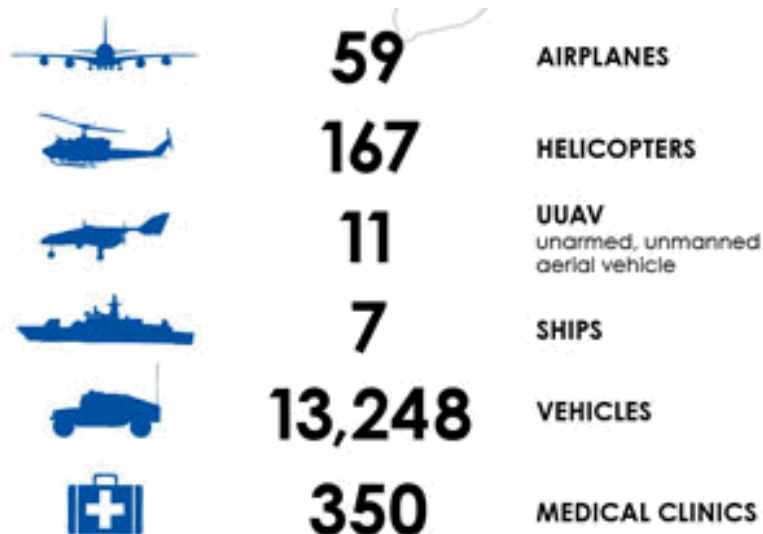
7. Joint & Integrated Structures

- Integrated Support Services (ISS)
- Mission Support Centre (MSC)
- Joint Operations Centre (JOC)
- Joint Mission Analysis Centre (JMAC)
- Integrated Mission Training Centre (IMTC)



Integrated Support Services (ISS)

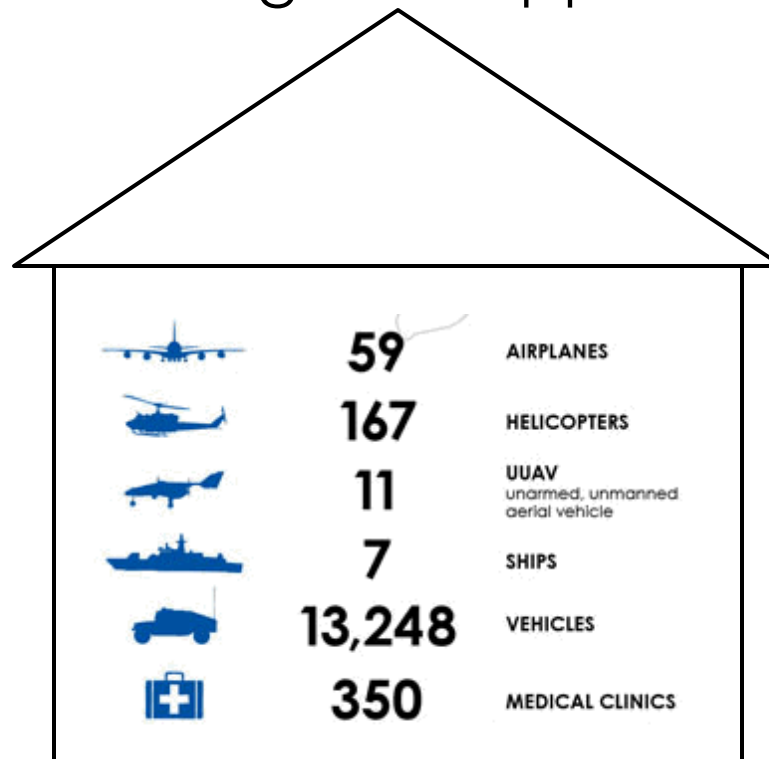
- **Provides logistics support** to all mission components





Mission Support Centre (MSC)

- **Provides** all mission components, other UN and non-UN entities with **a single point of coordination** for logistics support in the mission area





Joint Operations Centre (JOC) & Joint Mission Analysis Centre (JMAC)

- Both support **integration of information**
- JOC: **consolidates** information from across the mission and UNCT
- JMAC: **analyses** and anticipates threats, risks and patterns of incidents based on information



Learning Activity

1.6.3

Absorbing the Acronyms

Instructions:

- Consider the different acronyms
- Decide what each acronym stands for
- Decide what each acronym does

Time: 10 minutes

- Group work: 5-7 minutes
- Discussion: 3 minutes



Summary of Key Messages

- UN “Operational authority” over ALL personnel – including tactical plans, decisions, operations
- Positions of authority – SRSG/HOM, DSRSG, COS, DMS/CMS, HOMC, HOPC
- Support and substantive components – implement the mandate, benefits host country
- Integrated/joint structures – ISS, MSC, JOC, JMAC



Questions



Learning Activity

Learning Evaluation